



| States Assembly

Public Accounts Committee

Records of Meetings

2026

The following records of meetings have been approved by the Committee.

Signed

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Chair

Deputy Inna Gardiner

États de Jersey



L's États d'Jèrri

Public Accounts Committee

Record of Meeting

Date: 14th January 2026

Present	Deputy Inna Gardiner, Chair [apologies items 6, 7, 8, 9, 10 and 11] Deputy Karen Wilson, Member [apologies items 1, 2 and 3] Deputy David Warr, Member [apologies items 1 and 2] Deputy Raluca Kovacs, Member Ali Awan, Lay Member Philip Taylor, Lay Member Vijay Khakhria, Lay Member
Apologies	Deputy Kristina Moore, Vice-Chair Glen Kehoe, Lay Member
In attendance	<u>Item 4 only</u> Dr. Andrew McLaughlin, Chief Executive Officer, Government of Jersey Sebastian Perez, Head of Corporate Governance, Treasury and Exchequer Lynn Pamment, Comptroller and Auditor General Paul Dosset, Jersey Audit Office visitor Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer [absent 6, 7, 8, 9, 10 and 11] Matthew Wellman, Communications Officer [item 5 only]

Agenda matter	Action
1. Records of Meetings The PAC approved the records of the meetings held on 15 th December 2025.	PL
2. Conflicts of Interest No conflicts of interest were raised by the PAC.	
3. Pre-hearing Discussion The PAC discussed the question plan for the quarterly public hearing with Andrew McLaughlin, Chief Executive Officer, Government of Jersey (the CEO) due to take place that day. The Committee divided up question plan areas and agreed the plan as amended.	
4. Quarterly Public Hearing – Chief Executive Officer, Government of Jersey The PAC received the CEO for a quarterly hearing at 1:00pm. The proceedings were webcast live on the States Assembly website and a recording was made so that a transcript could be produced	
5. Post-hearing Discussion The PAC discussed the quarterly public hearing held that day and agreed that a social media post would be drafted outlining key themes.	MW

6. Meeting Chair The Chair, Deputy Inna Gardiner, gave apologies and withdrew from the meeting. The PAC agreed that Deputy Karen Wilson would act as Chair for the remainder of the meeting in accordance with Standing Order 134 (5).	
7. Education Reform Programme The PAC noted the Executive Response to the Comptroller and Auditor General report: Education Reform Programme [R.159/2025 Res.]. The Comptroller and Auditor General outlined that they would be discussing R.159/2025 Res. with the Jersey Youth Assembly and the Committee agreed that it would consider any potential comments following that discussion. Members of the PAC expressed an interest in attending the Jersey Youth Assembly as observers and requested that arrangements be made if this was a possibility.	PL
8. Comptroller and Auditor General Update The PAC received an update from the Deputy Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan, planned Key Performance Indicators for 2026 and other Jersey Audit Office matters.	
9. Arm's Length Bodies, Grants and Subsidies Review The PAC discussed the Arm's Length Bodies, Grants and Subsidies Review and was informed that a draft report was in production. The Committee requested that the Officer follow up discussion of relevant recommendations in the quarterly hearing with the CEO that had taken place that day and ensure that any points raised be included within the draft report, which was in production.	PL
10. COVID-19 Follow up Review The PAC noted the launch of the COVID-19 Follow up Review and agreed no further action was required at that time.	
11. Future Meetings The PAC noted that its next scheduled meeting was due to take place at 12.30pm on Wednesday 28th January 2026 in the Blampied Room of the States Building.	

Public Accounts Committee

Record of Meeting

Date: 28th January 2026

Present	Deputy Inna Gardiner, Chair [apologies items 7, 8, and 9] Deputy Kristina Moore, Vice-Chair Deputy Karen Wilson, Member Deputy David Warr, Member [apologies part of item 3] Deputy Raluca Kovacs, Member Glen Kehoe, Lay Member Philip Taylor, Lay Member Vijay Khakhria, Lay Member
Apologies	Ali Awan, Lay Member
In attendance	<u>Item 3 only</u> Sebastian Perez, Head of Corporate Governance, Treasury and Exchequer Ben Bryans, Manager, Analytics & Management Information, Treasury and Exchequer Oliver Hoskings, Data Analyst, Analytics & Management Information, Treasury and Exchequer Rosie Fraser, Deputy Chief Internal Auditor, Treasury and Exchequer Lynn Pamment, Comptroller and Auditor General Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer

Agenda matter	Action
1. Records of Meetings The PAC approved the records of the meetings held on 14 th January 2026.	PL
2. Conflicts of Interest The Vice-Chair, Deputy Kristina Moore, highlighted that as previously outlined at the meeting of 19 th June 2024 and their declaration of interests, she was a member of the board for the Jersey Opera House and noted potential perceived conflict within the Arm's Length Bodies, Grants and Subsidies Review. The Committee agreed that this did not constitute a conflict of interest.	
3. Recommendation Tracking The PAC welcomed Government Officials who briefed it on updates of how the Government of Jersey tracked Comptroller and Auditor General and Public Accounts Committee recommendations. The record of this meeting was classified as exempt in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Absolute Exemption Article 37.	
4. Quarterly Hearing with the Chief Executive Officer The Committee discussed question topics for the Public Hearing with the Chief Executive Officer scheduled to take place at 1pm on Wednesday 4 th March 2026. The Committee agreed that these would include:	

28.01.2026

• Risk allocation to PAC and C&AG recommendations by the Government • Chief Executive Objectives • Achievements of the Executive The Committee agreed that it would be useful to undertake a preparation session for the hearing with Kate Faragher of Bespoke Skills and requested the Officer to make the necessary arrangements. The Committee was informed that a letter with follow-on questions from the Public Hearing with the Chief Executive Officer on 14th January 2026 had been drafted. The Committee agreed that the corporate risk register should be requested as well as confirmation of the jurisdiction used when comparing public sector growth. It was agreed that further consideration to the draft letter would be provided electronically by the Committee.	PL JB
5. Arm's Length Bodies, Grants and Subsidies Review The PAC noted and discussed the draft report of the Arm's Length Bodies, Grants and Subsidies Review. The Committee agreed that a number of changes would be made to the draft and that any further consideration would be provided electronically by Monday 2nd February 2026. The PAC agreed that final approval of the body of the report could be provided for by the Chair, Deputy Inna Gardiner, and that final consideration of recommendations would be given in due course.	PL
6. Briefings The Chair identified that an offer of a briefing on the topic of curbing public sector growth had been offered to the PAC by the Chief Minister who the Chair had met with in her role as President of the Scrutiny Liaison Committee. The Committee agreed that this may be beneficial in informing its understanding of the topic and that arrangements should be made.	PL
7. Comptroller and Auditor General Update The PAC received an update from the Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan and Jersey Audit Office Strategy 2026 - 2029. The Committee agreed that consideration of reports by the C&AG would be given when they were published.	
8. COVID-19 Follow up Review The PAC noted that a response letter from the Chief Executive Officer regarding the COVID-19 Follow up Review was anticipated by 9th February 2026 and agreed no further action was required at that time.	
9. Future Meetings The PAC noted that its next scheduled meeting was due to take place at 12.30pm on Wednesday 11th February 2026 in the Blampied Room of the States Building.	

Public Accounts Committee

Record of Meeting

Date: 11th February 2026

Present	Deputy Inna Gardiner, Chair Deputy Kristina Moore, Vice-Chair [via Microsoft Teams, apologies item 3] Deputy David Warr, Member [item 3 only] Deputy Raluca Kovacs, Member Glen Kehoe, Lay Member Vijay Khakhria, Lay Member
Apologies	Deputy Karen Wilson, Member Philip Taylor, Lay Member Ali Awan, Lay Member
In attendance	<u>Item 3 only</u> Paul Wylie, Chief Officer, Cabinet Office Lynn Pamment, Comptroller and Auditor General [via Microsoft Teams] Helen Thompson, Deputy Comptroller and Auditor General Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer

Agenda matter	Action
1. Records of Meetings	
The PAC approved the records of the meeting held on 28 th January 2026.	PL
2. Conflicts of Interest	
Mr Vijay Khakhria, Lay Member, informed the Committee that he was in the final stages of appointment to the Board of Andium Homes Ltd and would be resigning from the PAC in due course. The Committee agreed that the Lay Member would recuse himself from further consideration of the Arm's Length Bodies, Grants and Subsidies Review and thanked Mr Khakhria for his service.	
3. Public Sector Growth	
The PAC welcomed the Chief Officer of the Cabinet Office who briefed it on consideration of public sector growth being undertaken by the Government of Jersey. The record of this meeting was classified as exempt in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exemption Article 35.	
4. Quarterly Hearing with the Chief Executive Officer	
The Committee noted and discussed a draft question plan for the Public Hearing with the Chief Executive Officer scheduled to take place at 1pm on Wednesday 4 th March 2026. The Committee recalled that a preparation session for the hearing with Kate Faragher of Bespoke Skills had been requested and the Officer confirmed this had been scheduled to take place at 12:30 on Wednesday 18 th February 2026. The Committee agreed that further consideration of the question plan would be given.	PL

5. Arm's Length Bodies, Grants and Subsidies Review The PAC noted and discussed the draft report of the Arm's Length Bodies, Grants and Subsidies Review. The Committee agreed that a number of changes would be made to the draft and that any further consideration would be provided electronically by Thursday 12th February 2026. The Committee agreed that the draft should be distributed to the States Assembly and Government of Jersey on Thursday 12th February 2026 and that it should be fully published on Friday 13th February 2026. The Committee approved a media release and agreed, following final consideration by the Chair, that it should be published under embargo until Friday 13th February 2026. Subsequently, the draft report was approved electronically on 12th February 2026 by: • Deputy Inna Gardiner, Chair • Deputy Kristina Moore, Vice-Chair • Deputy Raluca Kovacs, Member • Deputy Karen Wilson, Member • Deputy David Warr, Member • Glen Kehoe, Lay Member • Philip Taylor, Lay Member	PL
6. Comptroller and Auditor General Update The PAC received an update from the Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan and Jersey Audit Office Strategy 2026 - 2029. The Committee was informed that members of the Jersey Youth Assembly had been invited to meet with the Chair later that day to discuss the Education Reform Programme Report - Executive Response [R.159/2025 Res.]	
7. COVID-19 Follow up Review The PAC noted that a response letter from the Chief Executive Officer regarding the COVID-19 Follow up Review had been received that day. The Committee agreed that consideration would be given and any points of concern would be raised electronically.	JB
8. Future Meetings The PAC noted that its next scheduled meeting was due to take place at 12.30pm on Wednesday 18th February 2026 in the Blampied Room of the States Building.	

Public Accounts Committee

Record of Meeting

Date: 18th February 2026

Present	Deputy Inna Gardiner, Chair Deputy Kristina Moore, Vice-Chair [via Microsoft Teams] Deputy Karen Wilson, Member Deputy David Warr, Member Deputy Raluca Kovacs, Member Glen Kehoe, Lay Member [via Microsoft Teams]
Apologies	Philip Taylor, Lay Member Ali Awan, Lay Member Vijay Khakhria, Lay Member
In attendance	Kate Faragher, Consultant -Facilitator and Coach, Bespoke Skills [via Microsoft Teams] Lynn Pamment, Comptroller and Auditor General [via Microsoft Teams] Peter Lamy, Committee and Panel Officer

Agenda matter	Action
1. Quarterly Hearing with the Chief Executive Officer The Committee welcomed Kate Faragher of Bespoke Skills to a preparatory session for the Public Hearing with the Chief Executive Officer which was scheduled to take place at 1pm on Wednesday 4 th March 2026. The Committee agreed a number of changes to the draft question plan and further agreed that electronic consideration would be given to the document prior to the hearing.	PL
2. Future Meetings The PAC noted that its next scheduled meeting was due to take place at 12.30pm on Wednesday 4 th March 2026 in the Blampied Room of the States Building.	

Public Accounts Committee

Record of Meeting

Date: 4th March 2026

Present	Deputy Inna Gardiner, Chair Deputy Raluca Kovacs, Member Deputy Karen Wilson, Member Glen Kehoe, Lay Member
Apologies	Deputy Kristina Moore, Vice-Chair Deputy David Warr, Member Philip Taylor, Lay Member Ali Awan, Lay Member
In attendance	<u>Part of item 3 only</u> Andrew McLaughlin, Chief Executive Officer Sebastian Perez, Head of Office of the Chief Executive Lynn Pamment, Comptroller and Auditor General Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer Sarah Hopkins, Communications Officer, States Greffe [item 3 only]

Agenda matter	Action
1. Records of Meetings The PAC approved the records of the meetings held on 11th and 18th February 2026.	PL
2. Conflicts of Interest The PAC noted that there were no conflicts of interests to be declared in relation to the meeting's agenda.	
3. Quarterly Hearing with the Chief Executive Officer The Committee noted a letter that had been received on 26 th February 2026 in follow up from the Quarterly Public Hearing with Andrew McLaughlin, Chief Executive Officer, Government of Jersey (the CEO) held on 14 th January 2026. The PAC further noted that papers regarding the Corporate Risk Register had been forwarded by the CEO in confidence. The PAC discussed, amended and assigned speaking order for the question plan for the Quarterly Public Hearing with the CEO scheduled to take place that day. The Committee received the CEO for a Quarterly Public Hearing. The proceedings were webcast live on the States Assembly website and a recording was made so that a transcript could be produced. The PAC thanked the CEO for his time, and he withdrew from the meeting. The PAC asked that Officers request information offered in writing by the CEO, and agreed that a social media post should be published to highlight the key points from the hearing.	PL/SH

4. Comptroller and Auditor General The PAC received an update from the Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan and Jersey Audit Office Strategy 2026 - 2029. The Committee noted and discussed a draft comments paper on the Executive Response to the C&AG's report "Education Reform Programme" [R.159/2025 Res.]. The Panel approved the comments as drafted. The Committee recalled that an Executive Response to the C&AG report "Health Insurance Fund" [R.26/2026] was anticipated to be published by 1st April 2026. The Committee agreed that it would consider comments on the Executive Response, further agreeing that this would likely be its last published comments given the proximity of the nominations period.	PL PL
5. Handling and Learning from Customer Feedback and Complaints Review The Chair outlined that they had been made aware of an instance in which responses to an individual's complaints to the Health and Care Jersey Department may not have been carried out in line with complaints procedures, namely in timeframe of response and issuance of formal written response to the individual. The PAC agreed that, as its Handling and Learning from Customer Feedback and Complaints Review had considered relevant matters, it would be useful to write to the Health and Care Jersey Department to ascertain when exemptions to the complaints procedures would be acceptable and confirm how they carried out quality assurance of complaint handling. The Committee agreed that it should highlight any response received within its Legacy Report.	PL PL JB
6. COVID-19 Follow up Review The PAC discussed the COVID-19 Follow up Review and agreed that no further action was necessary at that time. The Committee noted that Deputy Wilson, who was leading the Review, would meet with Officers to discuss next steps.	JB
7. Future Meetings The PAC agreed that its next scheduled meeting would take place at 11am on Wednesday 18th March 2026 in the Blampied Room, States Building.	

Public Accounts Committee

Record of Meeting

Meeting held by electronic mail

Date: 5th March 2026

Present	Deputy Inna Gardiner, Chair Deputy Kristina Moore, Vice-Chair Deputy Karen Wilson, Member Deputy Raluca Kovacs, Member Deputy David Warr, Member Philip Taylor, Lay Member
Apologies	Glen Kehoe, Lay Member Ali Awan, Lay Member
In attendance	Lynn Pamment, Comptroller and Auditor General Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer

Agenda matter	Action
1. Arm's Length Bodies, Grants and Subsidies Review The PAC received a draft Statement, which the Chair proposed to deliver to the States Assembly meeting of Monday 9th March 2026. The Committee agreed an alteration to identify that Key Performance Indicators would differ across Arm's Length Bodies and further agreed that the Chair would highlight the following points where able during the question session: • Pay within Arm's Length Bodies is determined by remuneration committees; • Evidence points to the lack of strategic re-evaluation which has a financial cost; and, • Organisations have established internal governance arrangements to account for their responsibilities. The amended draft Statement was taken as approved and the Officer outlined that it would be forwarded for distribution to the States Assembly.	PL

Public Accounts Committee

Record of Meeting

Date: 18th March 2026

Present	Deputy Inna Gardiner, Chair Deputy Kristina Moore, Vice-Chair [online] Deputy Karen Wilson, Member [Items 6 to 9] Deputy David Warr, Member Philip Taylor, Lay Member Glen Kehoe, Lay Member
Apologies	Deputy Raluca Kovacs, Member Ali Awan, Lay Member
In attendance	Lynn Pamment, Comptroller and Auditor General Peter Lamy, Committee and Panel Officer Joseph Brannigan, Research and Project Officer Lucy Feltham, Trident Student, States Greffe

Agenda matter	Action
1. Records of Meetings	
The PAC approved the records of the meetings held on 4 th and 6 th of March 2026.	PL
2. Conflicts of Interest	
No conflicts of interest were raised by the PAC.	
3. Comptroller and Auditor General Update	
The PAC received an update from the Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan, and draft Comptroller and Auditor General Annual report.	
4. Fire and Rescue Service	
The PAC noted and discussed the Comptroller and Auditor General report regarding Fire and Rescue Service report [R.36/2026] published on 6 th March 2026. The PAC noted that the Executive Response was due on the 17 th April 2026 and would therefore likely need to be progressed by the future Committee given the proximity of the Election Period. The Committee agreed that the report would be highlighted in its Legacy Report.	PL
5. Handling and Learning from Customer Feedback and Complaints Review	
The PAC noted the letter sent to the Chief Officer of Health and Care Jersey regarding follow up to the Handling and Learning from Customer Feedback and Complaints Review. The Committee agreed that any response would be highlighted in its Legacy Report.	PL

6. Legacy Report The PAC discussed the structure and topic areas of its Legacy Report. The PAC agreed that the report would highlight potential themes for further scrutiny to the next Committee. The Committee agreed that the Legacy Report would be focused upon the work of the PAC membership from February 2024, and that work undertaken by the previous iteration of the Committee would be included as an appendix.	PL
7. COVID-19 Follow-up Review The PAC received an update from Officers regarding the COVID-19 Follow up Review. Following discussion, the PAC agreed that an Interim Report would be presented to the Assembly to outline the findings of the Review. The PAC agreed that electronic consideration would be given to the draft Report once received. The Committee agreed that a Media Release to accompany the Interim Report should be drafted.	JB JB
8. Quarterly Hearings The PAC noted a letter received from the Chief Executive Officer regarding the public hearing of 4th March 2026. The Committee agree that no further action was required at that time.	
9. Future Meetings The PAC noted that its next scheduled meeting was due to take place at 11.00am on Wednesday 8th April 2026 in the Blampied Room of the States Building.	

Public Accounts Committee

Record of Meeting

Date: 8th April 2026

Present	Deputy Inna Gardiner, Chair Deputy Kristina Moore, Vice-Chair Deputy David Warr, Member Ali Awan, Lay Member Glen Kehoe, Lay Member
Apologies	Deputy Raluca Kovacs, Member Deputy Karen Wilson, Member Philip Taylor, Lay Member
In attendance	Lynn Pamment, Comptroller and Auditor General Helen Thompson, Deputy Comptroller and Auditor General Peter Lamy, Committee and Panel Officer

Agenda matter	Action
1. Records of Meetings	
The PAC approved the records of the meetings held on 18 th March 2026.	PL
2. Conflicts of Interest	
No conflicts of interest were raised by the PAC.	
3. Comptroller and Auditor General Update	
The PAC received an update from the Comptroller and Auditor General (C&AG) in relation to the 2026 Audit Plan. The PAC noted that any further Executive Responses to C&AG reports would be actioned by the future PAC appointed following the June 2026 elections.	
4. Health Insurance Fund	
The PAC noted and discussed the Executive Response to the C&AG report regarding the Health Insurance Fund [R.26/2026] published on 18 th February 2026. The PAC approved draft comments on the Executive Response and agreed that these would be distributed together.	PL
5. Arm's Length Bodies, Grants and Subsidies Review	
The PAC discussed and approved a draft comments paper on the Executive Response to the PAC's Arm's Length Bodies, Grants and Subsidies Review Report [P.A.C.1/2026 Res.].	
The PAC agreed that a social media post should be published to announce the publication of its comments paper.	PL

6. COVID-19 Follow-up Review The PAC discussed and approved a draft report for its COVID-19 Follow-up Review, requesting that it be forwarded for fact checking. The PAC noted that further electronic approval would be required if significant alterations were required. The PAC agreed that a media release should be prepared announcing the publication of the report.	PL PL
7. Legacy Report The PAC discussed and approved a draft Legacy Report, including alterations made following comments provided electronically by Philip Taylor, Lay Member. The PAC noted that, following changes to the Chair's foreword, the Legacy Report would be published by 17th April 2026. The PAC agreed that a media release should be prepared announcing the publication of the Legacy Report.	PL PL
8. 2026 General Election The PAC noted that this was its final scheduled meeting and that it would not publish any further documents after 17th April 2026 in the lead-up to the Island's General Election on 7th June 2026. The Chair thanked Members, Lay Members and Officers for their work.	