

**WRITTEN QUESTION TO THE CHIEF MINISTER  
BY DEPUTY I. GARDINER OF ST. HELIER NORTH  
QUESTION SUBMITTED ON MONDAY 22nd SEPTEMBER 2025  
ANSWER TO BE TABLED ON MONDAY 29th SEPTEMBER 2025**

**Question**

“Will the Chief Minister –

- (a) provide details of the specific policy directions given to the Jersey Development Company (JDC) for the period 2024-2026 and the objectives that were to be achieved during 2024 and 2025
- (b) advise how these objectives connect, if at all, to the Island Outcomes Indicators, the procedures used to measure whether the JDC is contributing effectively to the wider Island Outcome and what metrics are used to evaluate this contribution with specific examples provided for 2024;
- (c) advise how the Minister is assured the policy directions and objectives are being implemented as he intended and remain on track, and further advise how often they are reviewed;
- (d) detail how he co-ordinates with the Minister for Treasury and Resources (as shareholder representative) to ensure that the policy priorities are consistently reflected in the strategic business plans and Memoranda of Understanding; and
- (e) outline the policy directions and objectives he is considering for the JDC for the year 2026, and how they will align with infrastructure priorities?”

**Answer**

- (a) The Regeneration Steering Group provides ongoing guidance and direction to the States of Jersey Development Company. These matters are recorded in the Part B minutes. In 2024 and 2025, this related to the following projects:
  - (a) Horizon
  - (b) IFC 6
  - (c) IFC 2
  - (d) South Hill
  - (e) Ice Rink
  - (f) Southwest St Helier (Waterfront)
  - (g) Fort Regent

The objectives of the States of Jersey Development Company are outlined in the published Memorandum of Understanding and their Strategic Business Plans. The Annual Report and Accounts provide an analysis of performance against these objectives:

Memorandum of Understanding: [Microsoft Word - SoJDC MoU - Final](#)  
 2021 Strategic Business Plan: [0b20a7\\_9887716b1202442cb6ed5713f5d9bb73.pdf](#).  
 2024 Annual Report and Accounts: [J0201 - JDC Annual Report & Accounts 2024 v09.indd](#).

A new JDC Strategic Business Plan is under development and will be issued later this year.

- (b) Specific objectives, performance measures, and progress against them, are all published in the above documents. They are aligned with, and connected to, the Island Outcome Indicators.
- (c) The Regeneration Steering Group reviews the work of the States of Jersey Development Company. The performance of the company is also reported quarterly to the Shareholder via Shareholder meetings with the Board and executive.

(d) The Minister for Treasury and Resources attends the Regeneration Steering Group.

The new JDC Strategic Business Plan will align with the Government's priorities, including objectives around infrastructure as outlined in "Investing in Jersey". A States Members briefing will be arranged prior to the publication of the new JDC Business Plan later this year.