



Deputy I Gardiner
Chair, Public Accounts Committee
States Greffe
By e-mail to i.gardiner@gov.je

7th November 2025

Dear Deputy Gardiner,

Review of Arm's Length Bodies, Grants and Subsidies

Further to your letter from 16th October 2025, I am now able to respond fully to the questions raised and to meet the request for considerable additional information.

1. I can confirm that the risk registers for each of the States Established Delivery Entities under my remit has been provided in confidence to your Scrutiny officers via Sharepoint links.

The Panel should, however, request risk registers for the States established independent bodies directly from each organisation. This respects the independence and statutory position of those bodies.

2. I can confirm that the framework used for grant allocations to organisations set out in WQ-313-2025 and, where available, minutes and supporting evidence of any decisions taken to award this funding, has been provided in confidence to your officers via Sharepoint.
3. The macro indicators for each ALB organisation (under my remit) in receipt of grant funding been provided to your officers. The Jersey Financial Services Commission does not receive grant funding and has therefore been omitted from this response.
4. Pay awards at States Established Delivery Entities are made at the discretion of their individual boards of directors. This typically follows recommendation by a board sub-committee dealing with remuneration and nominations.

The Panel will be aware of changes made to the Public Finance Manual on 1st August 2025 to now include the principle that:

'Responsible Accountable Officers should consider arrangements for approval of executive remuneration in the bodies listed in this section. This could include approval by the Accountable Officer and the relevant Minister.'

How this principle will be incorporated for the Arm's Length Organisations and grant receivers of over £250,000 is still being considered and I anticipate clear guidelines to be in place before the end of 2026. Any pay awards must always be met from the grant that the organisation is awarded. Ministers determine the actual grant payable in any given financial year to each ALB and their decisions are scrutinised by the Economic & International Affairs Scrutiny Panel.

5. I can confirm that £167,000 in funding has been held back in my budget from that allocated to Jersey Business Limited at the start of 2025. A full list of held reserves by each ALB at 31st December 2024 has been provided to the panel under separate cover but this is, in any event, is available within their individual annual reports and accounts.
6. The Panel has requested a copy of "The IA report on Visit Jersey noted during the hearing." For clarity, the transcript of our last hearing shows me to have commented:

"We have done an independent review in 2025 of Visit Jersey within the department; we have taken a view."

To confirm:

- I. There was no IA (presumed to mean internal audit) report, nor did I suggest that there was.
 - II. My reference to the year '2025' was incorrect; it should have been '2024' and I apologise for this oversight.
 - III. The review referenced in my remarks to the Panel was conducted internally, independent of Visit Jersey, and incurred no additional cost. This review has been provided in confidence to the panel under separate cover.
7. I can confirm that the partnership meeting minutes for the last 12 months for each ALB under my remit contained in the Public Finances Manual has been provided in confidence to the panel under a separate cover.
 8. The review is still ongoing and is based around possible future savings as well as improving strategic alignment to ensure the delivery of government aims. The review will not result in one single document to be published, but rather a series of actions to be taken and the work, being delivered in an agile manner will continue to evolve. The timing of these actions for delivery will be decided in the coming weeks, with early implementation hopeful to be before the pre-election period.

Finally, during the hearing of 24th September I confirmed that no further reviews of ALBs had been undertaken. On the 25th September, external reviewers - appointed by the Chief Internal Auditor under framework agreement arrangements - formally signed off a review of the Jersey Data Protection Authority with all relevant stakeholders. This report was originally sought by the department for assurance purposes and so I wish to draw your attention to the existence of this report in the context of your current work and to direct you to the Chief Internal Auditor to secure a copy of that report in confidence.

Yours sincerely



Richard Corrigan
Chief Officer