States Assembly

States Greffe

Senator Alan Maclean
Minster for Treasury and Resources

BY E-MAIL

5th November 2026

Dear Minister

Corporate Services Scrutiny Panel

Proposed Budget 2027-2030 Review – Written Questions

To inform the Panel's review of the Proposed Budget 2027-2030, the Panel would be grateful if you could consider the following written questions and provide a formal response by no later than **12th November 2026**. Please note that the Panel intends to publish the response it receives on the States Assembly website. However, should any of the information provided be confidential, please can you inform the Panel accordingly.

Revenue Heads of Expenditure and Service Level Analysis

Summary Table 3 - Revenue Heads of Expenditure (GRF)			
2027 £'000	Income	Expenditure	Head of Expenditure
Financing Costs	(226)	18,042	17,816
Grants to States Funds	-	94,085	94,085
Treasury and Exchequer	(5,799)	53,601	47,802

1. The Treasury and Exchequer is projected to earn £5.799 million of income through operations in 2027. Please could you provide detail about the source of this income?

2. Can you provide details on the projected expenditure through operations for 2027 in respect of the table above and a comparative analysis of expenditure for 2026?

3. Considering that the Panel has not yet had sight of the 2027 business plans for the Department for Treasury and Exchequer can you confirm that the 2027 departmental allocations can sufficiently deliver the key services and policy for the department (all sections) in line with Priority 11 of the CSP, which *aims to deliver a leaner and less complex public sector with lower running costs*? Please can you provide the rationale to support your response.

4. Should funding pressures be faced by the Department for Treasury and Resources, what tasks or services could be discontinued or automated in line with achieving the intended outcomes of Priority 11 of the CSP?

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5. Is the Treasury and Exchequer experiencing resourcing or staffing challenges, how might these affect service and project delivery and what steps are being taken to alleviate any pressures identified?

6. Could you provide, in a table format, the number of staff employed and open vacancies as of 30th September 2026 for:

    a) Finance Business Partners
    b) Commercial Services
    c) Corporate Costs
    d) Finance Hub
    e) Risk and Assurance
    f) Revenue Jersey
    g) Strategic Finance
    h) Treasury and Investment

7. Please could you provide a more detailed breakdown of the following expenditure, as detailed in the statement of comprehensive net expenditure for the Treasury and Exchequer:

    a) Staff Costs
    b) Other Operating Expenses
    c) Impairments
    d) Finance Costs

Savings Proposals

Savings Proposals

£'000	Office	Roles	Pension Reduction	2027 Estimate	Office	2028 Estimate	2029 Estimate	Future Savings	2030 Estimate
Treasury and Exchequer	-	(1,375)	(603)	(1,978)	-	-	-	-	-

8. In respect of Table 50 above for the savings proposals related to the Treasury and Exchequer, can you provide further detail on how the roles savings will be achieved, from what sections within the department and the impact thereof on service and project delivery for 2027?

9. We note in correspondence received from the Minister for Treasury and Resources on 14th October 2026 Government's intention to review the organisational structure, staffing requirements and operating arrangements to deliver sustainable, recurring savings (particularly in preparation for delivering savings during the period 2028-2030). How will any attributable risks to project and service delivery be appropriately assessed and managed to alleviate challenges such as the one identified below:

    [The Panel notes that it was confirmed by the Minister for Health and Social Services and reported on 20th October 2026 that delivery of the Connecting Health programme, although within the 2026 budget, *has been delayed by recruitment restrictions, staffing shortages and insufficient capacity within government's central IT department*.]

Projects

Information Technology							
Project Total	£'000	Spon Dept	Supp Dept	2027 Estimate	2028 Estimate	2029 Estimate	2030 Estimate
11,210	Pillar 2 Implementation	T&E	T&E	3,000	550	550	-
10,168	Revenue Transformation Programme (Phase 4)	T&E	T&E	3,069	-	-	-

10. For the Projects shown in the table above, please can you provide the following detail:

    a) The breakdown of spend for the 2027 allocation and its impact.
    b) Any concerns or challenges anticipated to deliver on the project objectives as outlined for 2027.
    c) Whether you are confident that the total project spend will be sufficient to meet the intended aims.
    d) Any mitigation measures in place for 2027 for potential risks.
    e) For the Pillar 2 Implementation project can you detail the change to estimates for 2027 (previously £3.4 million), 2028 (previously £350K) and 2029 (previously £350K) compared to the amounts estimated for those years in the Budget 2026-29. The Panel notes that the project total remains unchanged.

11. The Panel notes in correspondence from the Minister for Treasury and Resources dated 14th October 2026 it was confirmed that *Windfall Pillar Two revenues received in 2026 will be used to support the funding of the Overdale Acute Hospital project, reducing the draw on the Strategic Reserve and strengthening Jersey's overall fiscal position.* Please can you provide further information on the following:

    a) The process followed to determine the best use for the 'Windfall' Pillar Two receipts considering that the receipts are substantially higher than was previously envisaged (£160 million).
    b) Whether any other areas of use were considered by the Council of Ministers but subsequently discarded, and the rationale for those decisions.
    c) The total for Pillar Two revenues received up to 30th October 2026.
    d) Clarification on the Pillar Two revenues to be received in 2027 and how the base case forecast (recurring revenue) is factored into this total and shown in the Budget 2027-30.
    e) If Windfall Pillar Two incomes are insufficient to support both the healthcare financing strategy and the intended growth of the Strategic Reserve Fund, what alternative funding options have been identified to replenish the Strategic Reserve Fund to the level recommended by the Fiscal Policy Panel?

Budget Proposals

Vape Product Tax

12. Taxing of vape products was a new measure introduced in 2026 through the previous budget 2206-29, what analysis has been undertaken by Revenue Jersey to date on this measure and have any implementation challenges been identified [e.g. customs systems, resourcing and enforcement challenges]?

Fuel Duty

13. Was a temporary cut in fuel duty for 2026 considered by the Council of Ministers and, if so, what was the rationale for not proposing this considering the cost of living pressures being felt by Islanders in 2026?

Tax Warehouses for Investment Assets

14. Please can you outline what this proposal entails, and the consultation process undertaken to ascertain the proposal as appropriate for inclusion in the Proposed Budget 2027 – 2030?

15. Can you explain what the proposal would mean for ordinary Islanders and any impact on consumers?

16. Can you outline the impact on revenues and where revenues are reduced as a result, how the shortfall will be made up?

17. What impact will this proposal have on other Government departments' (including the Department for Justice and Home Affairs and Customs and Immigration) including in relation to operational and resourcing capacity and how was this determined?

18. What risks have been identified as a result of its implementation and what steps will be taken to mitigate these risks?

Reduction in International Services Entities (ISE) Fees

19. Can you outline what the proposal would mean for ordinary Islanders and any impact on consumers?

20. A £200,000 reduction in revenue is estimated, where will the shortfall be made up?

Time to Win Measures

21. Can you outline what the Time to Win Measures would mean for ordinary Islanders and consumers?

Taxation

22. Can you detail how the overall tax burden is shared across the population and where the pinch points fall, and whether Treasury would consider a review into Jersey's taxation?

Financial Matters Under Development

Long-term Planning

23. Can you provide an outline of the work undertaken in 2026 to progress this workstream and the planned work for 2027?

Changes to the Public Finances Law

24. Can you provide an outline of all the changes to be brought forward to strengthen Jersey's fiscal framework and support a strategic approach to financial planning, in addition to the proposals for multi-year budgeting.

Administrative Tax Measures

25. The Budget proposes a list of administrative and technical measures to be included in the Draft Finance (2027 Budget) (Jersey) Law (Appendix 4). Can you provide the rationale for deciding to include those listed for 2027 and further detail on their impact?

Yours sincerely,



Deputy Lyndsay Feltham

Chair
Corporate Services Scrutiny Panel